

Summarised Outcome for North West: Municipal Budget Benchmarking Engagement - 2010/11 Budget vs Original Budget 2009/10

	NW371	NW372	NW373	NW374	NW375	DC37	NW381	NW382	NW383	NW384	NW385	DC38	NW391	NW392	NW393
	Moretele (L)	Madibeng (H)	Rustenburg (H)	Kgetlengrivier (L)	Moses Kotane (M)	Bojanala Platinum (H)	Ratlou (L)	Tswaing (L)	Mafikeng (L)	Ditsobotla (L)	Ramotshere Moliloa (L)	Ngaka Modiri Molema (L)	Kagisano (M)	Naledi (Nw) (L)	Mamusa (M)
R thousands															
Total Operating Revenue (excl Capital Transfers)	155 203	811 708	1 877 915	84 154	268 955	173 761	54 315	147 377	422 387	250 546	126 387	332 896	41 015	244 012	101 809
Total Operating Expenditure	154 319	811 557	1 943 353	81 525	339 540	173 761	54 315	95 145	419 053	250 546	123 275	332 896	41 016	227 812	77 998
Surplus/(Deficit) Budgeted Operating Statement	884	151	(65 438)	2 629	(70 584)	0	0	52 232	3 334	0	3 112	0	(1)	16 201	23 812
Cash and Cash Equivalents at the Year End	31 611	46 756	670 214	2 219	13 480	(2)	(154 840)	0	(15 563)	0	75 918	17 542	(12)	(165 443)	(3 808)
Revenue															
% Increase in Total Operating Revenue	16.3%	(1.2)%	19.2%	40.0%	8.2%	(51.6)%	22.9%	105.2%	26.9%	50.6%	5.3%	5.4%	(69.0)%	50.3%	(7.2)%
% Increase in Property Rates Revenue	(6.3)%	58.7%	22.9%	1.0%	6.0%	.0%	.0%	60.0%	.0%	26.8%	5%	.0%	25.0%	(100.0)%	.0%
% Increase in Electricity Revenue	.0%	15.7%	31.1%	(100.0)%	.0%	.0%	.0%	44.7%	.0%	64.4%	9.3%	.0%	.0%	91.3%	.0%
% Increase in Property Rates and Service Charges	(13.0)%	22.8%	28.3%	133.0%	(5.9)%	.0%	.0%	30.8%	32.5%	42.7%	7.2%	.0%	25.0%	20.5%	.0%
Expenditure															
% Increase in Total Operating Expenditure	42.0%	5.8%	20.7%	35.7%	5.4%	(51.6)%	22.9%	3.8%	20.6%	50.6%	6.6%	19.3%	16.7%	40.4%	(5.9)%
% Increase in Employee Costs	7.0%	4.9%	7.8%	18.5%	11.1%	.0%	25.1%	1.3%	3.2%	27.3%	54.8%	14.1%	7.3%	6.1%	25.2%
% Increase in Electricity Bulk Purchases	.0%	47.4%	41.0%	49.9%	.0%	.0%	.0%	(100.0)%	.0%	38.9%	(1.8)%	.0%	.0%	.0%	.0%
Average Cost per Employee (Remuneration)	0	244	200	126	236	604	0	151	174	168	173	0	0	185	0
Average Cost per Councillor (Remuneration)	0	0	257	0	0	0	0	0	313	0	0	0	1 175	740	0
R&M % of PPE	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Asset Renewal + R&M % of PPE	.0%	.0%	.1%	.0%	.0%	.0%	.0%	.0%	.0%	70 397.1%	.0%	.0%	.0%	.0%	.0%
Debt Impairment % of Total Billable Revenue	.0%	5.4%	19.6%	5.1%	8.0%	.0%	52.6%	.0%	.0%	13.2%	.0%	.0%	.0%	.3%	38.1%
Capital Revenue / Funding															
Internally Funded and Other (Capex Funding)	2 000	6 000	63 030	2 627	1 900	0	0	0	(2 200)	33 252	21 812	52 125	0	0	425
Borrowing	0	0	0	0	9 700	0	0	0	(7 763)	0	3 000	0	0	0	0
Grant Funding and Other	85 500	166 031	324 536	17 302	104 034	161 712	0	0	(29 417)	29 333	7 539	173 009	19 530	122 252	0
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	16.4%	.0%	.0%	.0%	22.1%	100.0%	87.9%	100.0%	.0%	.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	.0%	83.6%	.0%	.0%	.0%	77.9%	.0%	12.1%	.0%	.0%	.0%	.0%
Grant Funding % of Total Funding	97.7%	96.5%	83.7%	86.8%	90.0%	100.0%	.0%	.0%	74.7%	46.9%	23.3%	76.8%	100.0%	100.0%	.0%
Capital Expenditure															
Total Capital Programme	87 500	172 031	387 566	17 492	115 634	161 712	0	20 968	39 380	62 585	32 351	218 834	38 327	87 935	425
Asset Renewal	0	0	919	0	0	0	0	0	0	44 058	0	0	0	0	0
Asset Renewal % of Total Capital Expenditure	.0%	.0%	2%	.0%	.0%	.0%	.0%	.0%	.0%	70.4%	.0%	.0%	.0%	.0%	.0%
Cash															
Cash Receipts % of Rate Payer and Other	38.2%	67.5%	67.3%	52.6%	69.4%	96.6%	51.2%	(72.3)%	38.0%	.1%	78.0%	325.9%	3 325.9%	56.2%	55.1%
Cash Coverage Ratio	4.3	.8	4.8	.5	1.0	.0	(56.7)	.0	(.8)	.0	10.7	1.1	.0	(14.0)	(.7)
Borrowing															
Borrowing to Asset Ratio	.0%	.0%	3.9%	.0%	12.1%	.0%	.0%	.0%	1.6%	.0%	6.0%	.0%	.0%	.0%	.0%
Capital Charges to Operating	.0%	11.0%	1.6%	.0%	3.5%	.0%	.0%	.0%	1.2%	.0%	1.5%	.0%	.0%	1.7%	.0%
Borrowing Receipts % of Capital Expenditure	.0%	.0%	.0%	.0%	83.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Free Services															
Free Basic Services as a % of Equitable Share	.0%	.0%	.0%	.0%	2.0%	.0%	.0%	.0%	.0%	103.3%	.0%	.0%	3.3%	.0%	.0%
Free Services as a % of Operating Revenue (excl opex grants)	.0%	6.1%	.0%	.0%	.6%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
High Level Outcome of Funding Compliance															
Total Operating Revenue (excl Capital Transfers)	155 203	811 708	1 877 915	84 154	268 955	173 761	54 315	147 377	422 387	250 546	126 387	332 896	41 015	244 012	101 809
Total Operating Expenditure	154 319	811 557	1 943 353	81 525	339 540	173 761	54 315	95 145	419 053	250 546	123 275	332 896	41 016	227 812	77 998
Surplus/(Deficit) Budgeted Operating Statement	884	151	(65 438)	2 629	(70 584)	0	0	52 232	3 334	0	3 112	0	(1)	16 201	23 812
Surplus/(Deficit) Considering the Reserves and Cash Backing	0	0	362 140	30 215	17 317	108 740	52 295	0	229 375	0	(12 549)	120 503	0	0	40 611
MTREF Funded ✓ / Unfunded ✘	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✘	✓	✓	✓	✓

Source: National Treasury Local Government database

Summarised Outcome for North West: Municipal Bu

	NW394	NW395	NW396	DC39	NW401	NW402	NW403	NW404	DC40
	Greater Taung (M)	Molopo (L)	Lekwa-Teemane (L)	Dr Ruth Mompoti (M)	Ventersdorp (M)	Tlokwe (H)	City Of Matlosana (H)	Maquassi Hills (M)	Dr Kenneth Kaunda (M)
R thousands									
Total Operating Revenue (excl Capital Transfers)	101 361	9 346	146 001	105 956	91 520	669 980	1 400 637	182 484	214 365
Total Operating Expenditure	85 943	13 334	141 392	185 067	91 438	669 779	1 415 859	195 459	142 989
Surplus/(Deficit) Budgeted Operating Statement	15 418	(3 988)	4 609	(79 111)	82	201	(15 222)	(12 975)	71 377
Cash and Cash Equivalents at the Year End	(17 785)	111 492	4 604	134 637	(2 418)	56 503	(35 153)	(61 458)	0
Revenue									
% Increase in Total Operating Revenue	22.9%	(2.4)%	32.7%	(3.4)%	13.6%	18.6%	9.4%	55.9%	30.7%
% Increase in Property Rates Revenue	5.7%	.0%	10.0%	.0%	28.7%	(9.7)%	40.0%	103.0%	.0%
% Increase in Electricity Revenue	(3.9)%	.0%	25.9%	.0%	9.4%	22.0%	.3%	60.8%	.0%
% Increase in Property Rates and Service Charges	4.1%	.0%	20.4%	.0%	10.2%	17.7%	20.8%	49.1%	.0%
Expenditure									
% Increase in Total Operating Expenditure	15.1%	27.1%	17.6%	123.3%	14.1%	13.6%	18.3%	77.8%	3.5%
% Increase in Employee Costs	10.6%	.0%	8.7%	129.2%	8.8%	14.7%	14.2%	46.5%	17.5%
% Increase in Electricity Bulk Purchases	.0%	.0%	50.5%	.0%	24.9%	32.8%	39.3%	40.1%	.0%
Average Cost per Employee (Remuneration)	225	0	3 243	477	217	182	0	0	921
Average Cost per Councillor (Remuneration)	0	0	227	635	0	268	0	0	0
R&M % of PPE	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Asset Renewal + R&M % of PPE	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Debt Impairment % of Total Billable Revenue	.0%	.0%	8.3%	.0%	.0%	.9%	3.5%	.0%	.0%
Capital Revenue / Funding									
Internally Funded and Other (Capex Funding)	17 448	0	2 554	228	4 351	30 270	146 042	0	8 811
Borrowing	0	0	0	50 189	0	36 907	35 120	0	0
Grant Funding and Other	37 882	9 209	17 361	75 039	21 920	30 078	142 984	0	63 008
Internally Generated Funds % of Non Grant Funding	100.0%	.0%	100.0%	.5%	100.0%	45.1%	80.6%	.0%	100.0%
Borrowing % of Non Grant Funding	.0%	.0%	.0%	99.5%	.0%	54.9%	19.4%	.0%	.0%
Grant Funding % of Total Funding	68.5%	100.0%	87.2%	59.8%	83.4%	30.9%	44.1%	.0%	87.7%
Capital Expenditure									
Total Capital Programme	55 330	11 569	19 915	125 456	26 271	97 255	324 146	33 757	71 819
Asset Renewal	0	0	0	0	0	0	0	0	0
Asset Renewal % of Total Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Cash									
Cash Receipts % of Rate Payer and Other	21.5%	2 012.4%	152.4%	668.8%	99.3%	96.4%	86.1%	89.8%	(267.7)%
Cash Coverage Ratio	(4.1)	175.5	.6	10.1	(.5)	1.3	(.5)	(6.5)	.0
Borrowing									
Borrowing to Asset Ratio	.7%	.0%	.0%	14.7%	.0%	13.0%	.0%	.0%	.0%
Capital Charges to Operating	.0%	.0%	2.4%	.9%	6.9%	4.6%	.0%	2.4%	.0%
Borrowing Receipts % of Capital Expenditure	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%	.0%
Free Services									
Free Basic Services as a % of Equitable Share	1.0%	.0%	.0%	.0%	16.2%	28.9%	32.7%	.0%	.0%
Free Services as a % of Operating Revenue (excl opex grants)	.0%	.0%	.0%	.0%	27.6%	3.3%	9.6%	.0%	.0%
High Level Outcome of Funding Compliance									
Total Operating Revenue (excl Capital Transfers)	101 361	9 346	146 001	105 956	91 520	669 980	1 400 637	182 484	214 365
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Surplus/(Deficit) Budgeted Operating Statement	15 418	(3 988)	4 609	(79 111)	82	201	(15 222)	(12 975)	71 377
Surplus/(Deficit) Considering the Reserves and Cash Backing	22 473	0	0	13 615	0	137 628	(9 155)	0	158 627
MTREF Funded ✓ / Unfunded ✘	✓	✓	✓	✓	✓	✓	✘	✓	✓

Source: National Treasury Local Government database